Kansas Health Policy Authority Board Members

(03/09)



Garen Cox, JD

President, Chief Executive Officer and General Counsel for Medicalodges, Inc.

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Garen Cox is the President, Chief Executive Officer and General Counsel for Medicalodges, Inc. home multi-facility operation in America with 41 locations in Kansas, Missouri, Oklahoma, and Arkansas. Medicalodges employs in excess of 2400 employees and is the only 100% employee-owned nursing home multi-facility operation in America. Cox joined Medicalodges after graduating law school and has served as its general counsel handling all of the legal matters associated with a large health care operation.

Since March 14, 2003, Cox has served the company as its President, CEO, and General Counsel. He was recently elected to a third term as President, CEO, and General Counsel. Cox has also served as Medicalodges' Executive Vice-President and General Counsel (1998 to 2003). From 1976 to 1998, Cox was employed by Medicalodges serving as Vice President and General Counsel.

In 1976 Cox began work in private law practice representing individuals in all walks of life and represented indigent defendants in criminal matters until 1998.

Garen Cox graduated from Washburn School of Law in1976. He completed his undergraduate degree at Kansas University with a Bachelor of Science in Education Degree in 1973.

Cox graduated from Mound City High School (1969) as Co-Valedictorian with numerous awards for leadership and scholastic achievement. Active 4-H Club Member, toured Washington, D.C. sponsored by Rural Electric Cooperative. Toured Europe on music scholarship (Trumpet). Winner of numerous awards in public speaking. Outstanding Student Award by the American Legion and John Phillip Sousa Award for outstanding musician. American Legion Boys State (Senator).

Cox has served the state and community in many capacities:

- Board of Directors of Medicalodges, Inc. (1998 to Present)
- Officer and Board of Directors of Peoples Choice Credit Union, Coffeyville, KS (1980 to 2005)
- Leadership Kansas (1992)

- Served on the Governor's Long-Term Care Task Force for the State of Kansas (appointed by Governor Bill Graves).
- Active in local Nazarene Church as past Board Member, Teacher, Leader.
- Member of American Bar Association, American Trial Lawyers Association, American Health Lawyers Association, Kansas Bar Association, Kansas Trial Lawyers Association, and Montgomery County Bar Association.
- Currently serves on the American Health Care Association's Medical Liability Reform Subcommittee (2004 to present) and the Kansas Health Care Association's Tort Reform Subcommittee (Chair) (2004 to present).
- Kansas Health Care Association's Multi-Facility Vice-President. (2005)
- Has served or is presently serving on other groups related to the improvement of the health care community and volunteer groups.
- Frequent lecturer and teacher on health care issues and taught a course for paralegal training at Independence Community College.
- Appointed by the Speaker of the Kansas House, Doug Mays, to serve on the Kansas Health Policy Authority under what was described by Kansas Governor Kathleen Sebelius as "one of the most significant reorganizations in the history of state government in Kansas." (August 2005)

Garen Cox has been married for thirty years to Waneta who is a teacher for the Tri-County Special Education Cooperative at the Independence High School in Independence, KS. They have two adult children: Branden and Christopher.



Ray Davis, PhD

Associate Professor, Department of Public Administration, University of Kansas

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Dr. Ray Davis is a faculty member in the Department of Public Administration, University of Kansas. He holds a PhD from the University of California in political science and public policy. While in graduate school, he was a staff consultant for the Natural Resources Committee, California State Senate from 1968 to 1972. He was a post doctoral Fellow with the US Public Health Service in Washington DC 1974 to 1976. He was a Board member and Chair of the Bert Nash Community Mental Health Center in Lawrence and served for nine years as a Trustee (Chair) of the Lawrence Memorial Hospital. He was the founding Chair of the Department of Health Policy and Management at KU that he chaired for 16 years. His research has focused on problems of access to health care, most recently on children's access to dental services.



E.J. 'Ned' Holland, Jr, JD

Senior Vice President, Human Resources and Communications at EMBARQ Corporation

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E. J. "Ned" Holland, Jr. is Senior Vice President - Human Resources for EMBARQ Corporation the Kansas City based communications company. In this position Mr. Holland is responsible for Human Resources and Labor Relations, in addition to Talent Management, Employee Experience, Corporate Security and Real Estate. Before May 2006, he was responsible for all human resources operations and labor relations functions, both corporate and field based for New Local Company (soon to be EMBARQ). Prior to September of 2005, he held the position of Vice President - Compensation, Benefits, Labor and Employee Relations for Sprint. He held that position since May 2000. In that capacity he was responsible for compensation programs, major corporate benefits, as well as labor and employee relations on an enterprise wide basis. This included responsibility for the Company's short and long-term compensation programs, including stock option programs; retirement and welfare benefits, including purchasing health care for the Company's 60,000 employees and 18,000 retirees nationwide; relations with the international unions that represent a portion of the Company's employees; as well as general employee relations policies. Prior to that position, he was Sprint's Assistant Vice President—Corporate Benefits since February 1999.

Prior to joining Sprint, Mr. Holland was Senior Vice President, Chief Administrative Officer and Corporate Secretary for Payless Cashways, Inc., the Kansas City based building materials retailer. At Payless he was responsible for the Company's Human Resources, Corporate Communications, Community Relations, Legal Affairs, Corporate Governance and Internal Administration.

Prior to joining Payless, Mr. Holland had been a managing partner and co-chairman of the health law practice group of the Kansas City law firm of Spencer Fane Britt & Browne. Educated at Rockhurst College and Boston College Law School, he joined the law firm in 1968 and spent almost 24 years representing employers and particularly health care providers in labor and employee relations matters.

Holland is very involved in professional and civic activities that include:

- Frequently published author and speaker on labor, employment and health care policy issues.
- Member, Board of Directors, National Business Group on Health.
- Chair, National Committee on Evidence Based Benefit Design.
- Member, Board of Directors, Joint Commission Resources.
- Member, Kansas Health Care Data Governing Board.
- Member Conference Board Council on Benefits.
- Past Chairman, Mid America Coalition on Health Care.
- Past member of American Academy and Missouri Society of Hospital Attorneys.
- Past General Counsel to Kansas City Area Hospital Association.
- Past Special Counsel to Missouri Hospital Association.
- Past legal counsel to approximately 40 hospitals and industry associations.
- Past Chairman of the Kansas City, Missouri Tax Increment Financing Commission.
- Past member of the Kansas City, Missouri City Plan Commission.
- Past member and Finance Committee Chair of the Kansas City, Missouri Board of Education.
- Member of the Missouri Governor's Health Systems Partnership task force.
- Past Board Chairman, Truman Medical Center, a 500 bed, multi-facility hospital system.
- Past President, Truman Medical Center Charitable Foundation
- Completed special hospital management internship.
- Past Board Chairman, Kansas City Area Hospital Association.
- Past Board member, Children's Mercy Hospital.

Holland has earned many awards and honors throughout his distinguished career. These awards include:

- Kansas City Metropolitan Medical Society Lay Honor Award.
- Kansas City Gillis Center Spirit Award.
- Kansas City Consensus and Heart of America United Way Volunteer Service Award.
- Missouri Hospital Association Excellence in Governance Award.
- Missouri Department of Social Services Distinguished Service Award.
- Two time White House Fellows national finalist.



Ken Daniel

Chairman of the Board, Midway Wholesale of Topeka

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Ken Daniel is Chairman of the Board of Midway Wholesale of Topeka, which he founded in 1970. He intends to take partial retirement from Midway in August 2008. He is also the managing partner of Wohlgemuth & Daniel Investments, LLP. In Topeka, he has been the volunteer leader of the Jaycees, the Active 20/30 Club, the YMCA, the YMCA Foundation, the Construction Specifications Institute, and the Topeka Independent Business Association. He is a board member of the Better Business Bureau and Fidelity State Bank. Statewide, he served four years as a state Jaycee officer and three years as state chairman of the National Federation of Independent Business. He serves as an appointee on three state boards: Board Member of the Kansas Center for Entrepreneurship; Member of the Kansas, Inc. Strategic Planning Committee; Nominee to the Board of Directors of the Kansas Health Policy Authority.



Rob Kaplan

Professor of Management Practice, Harvard Business School.

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Mr. Kaplan is Professor of Management Practice at Harvard Business School. He is also Senior Director of The Goldman Sachs Group, Inc. Until January of 2006, he was vice-chairman of Goldman Sachs and a member of the firm's Management Committee.

Previously, Mr. Kaplan served as global co-head of the Investment Banking Division from 1999 through mid-2002. At that time, he was appointed vice chairman of the firm with responsibility of the investment banking and investment management divisions of the firm. He became a partner with the firm in 1990.

Mr. Kaplan also served as co-chairman of the firm's Partnership Committee and chaired the Goldman Sachs Pine Street Leadership Program. He is a member of the Board of Harvard Medical School, co-chairs the advisory council of the Harvard Center for Neurodegeneration and Repair and is Board co-chair for Project A.L.S.

Mr. Kaplan is originally from Prairie Village, Kansas, and is a graduate of the University of Kansas.

Arneatha Martin, BSN, MSN, ARNP

Retired Co-President and CEO, Center for Health and Wellness

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Arneatha Martin has served the health community in many capacities throughout her profession. Having recently retired, Martin leaves behind a distinguished career that includes: Director Department of Education and Research, St. Joseph Medical Center, 1987-1996, Director of Development, Via Christi Health System, 1996-1998, and Chief Executive Officer & Co-President, Center for Health and Wellness, Inc., 1998 – 2005. (retired May 2005).

Arneatha Martin received her Bachelor of Science degree in Nursing in 1975 and Masters of Science degree in Nursing in 1980. She received her Advanced Registered Nurse Practitioner (ARNP) certification in 1996 from the Kansas State Board of Nursing. Martin is a Lieutenant Colonel in the United States Army Reserve (Retired). She spent 6 months in Saudi Arabia during the Gulf War.

Martin's involvement in the community is extensive. She is involved with or holds office with the following organizations:

- Wichita State University Board of Trustees
- Board of Directors, Sedgwick County Board of Health
- Team member, National Governor's Policy Academy of Chronic Disease Prevention & Management.
- Board of Directors, Wichita State University Alumni Assoc.
- Board of Directors, Step Stone
- Board of Directors, American Red Cross
- Board of Directors, Center for Health and Wellness
- Board of Directors, American Lung Association
- Board of Directors, Regional Prevention Center

Martin is also widely involved in professional organizations:

- Wichita State Nursing Alumni Society
- Wichita Black Nurses Association
- Kansas Association of Health Education

- Kansas State Nurses Association
- Delta Sigma Theta Sorority
- Kansas State Nurses' Association
- Soroptimist International of Wichita
- National Black Nurses' Association
- Wichita Chapter of Links, Inc.
- Sigma Theta Tau Honor Society of Nursing

Martin's notable career has awarded her many honors. These include:

- Sedgwick County Community Enrichment Award 2004.
- National Black Nurses Administrator of the Year Award 2002.
- The National Conference for Community and Justice Humanitarian Awards 2002.
- Robert Wood Johnson Community Health Leader Award 2001.
- Search Committee member for Wichita State University's President and Dean of College of Health Professions.
- Leadership Kansas class of '98.
- Women in NAACP award 1997.
- Martin Luther King, Jr. 1998 Recognition Award.
- Distinguished Nursing Alumni Award 1997.
- Up with people Award, Urban League of Wichita.
- Wichita State University Alumni Achievement Award 1998.
- President, Kansas State Board of Nursing 1996-97.



Vernon A. Mills, MD

Pediatrician

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Dr. Vernon Mills, a pediatrician, graduated from the University of Kansas School of Medicine, Kansas City, KS in 1977 after earning a Bachelors of Science in pharmacy from Howard University in 1974. He went on to complete his internship and residency at the District of Columbia General Hospital, Washington, DC, 1978 and 1979 respectively. In 1980, Dr. Mills completed a Pediatric Infection Disease Fellowship at the University of Texas at Houston, Houston, TX. He is board certified by the American Board of Pediatrics.

Dr. Mills' professional activities have included being a founding member and first president of the Student National Pharmaceutical Association in 1972 and has held positions of: Alternate Councilor, Councilor, 2nd Vice President, 1st Vice President, and President of the Kansas Medical Society. He has also held the position of President of the KAW Valley Medical Society. Dr. Mills is an active member of the National Medical Association and the American Medical Association. He has been active on the Board of Directors for Heartland Health, Sunflower Foundation, and KAMMCO.

Dr. Mills and his wife, Cheryl, have four children, two daughters and two sons.



Susan Page, MA

CEO of Pratt Regional Medical Center

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Susan Page has been President and CEO of Pratt Regional Medical Center since 1993.

Susan received her Master's degree in Business Administration from Webster University in St. Louis, MO and her Bachelor's degree in Medical Record Administration from the University of Kansas. She is a Certified Diplomate in the American College of Healthcare Executives.

She has served as President and CEO since 1993. Pratt Regional Medical Center includes a 69 bed acute care hospital, a 51 bed long-term care nursing home, a home health agency, 2 physician specialty clinics, and three outlying rural health clinics.

Page served as Chairman of the Board of the Kansas Hospital Association in 2002 and 2003, and recently completed her term on the Board. She is currently serving on the Region 6 Policy Board of the American Hospital Association.

Page serves on Congressman Moran's Executive Council; serves on the Regents Advisory Council of the American College of Healthcare Executives; is a member of VHA Mid-America Board of Directors; and previously served as president of the Kansas Association of Healthcare Executives, Chair of the Kansas Hospital Service Corporation, and as a member of the Kansas Chamber of Commerce and Industry board of Directors.

Locally, Page is past President of the Pratt Area Chamber of Commerce; a founding Board member of Leadership 2000, a member of the Pratt Rotary Club, and Sacred Heart Church.

Susan and her husband Jim have two children, Katie who is 17 and Hannah who is 13.



Joe Tilghman

Retired, Midwest Consortium Administrator, Centers for Medicare and Medicaid (CMS), HHS

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Joe Tilghman has served the Centers for Medicare and Medicaid Services (CMS) in a senior field leadership position in a career spanning nearly the entire period of enactment of the Medicare and Medicaid programs. Tilghman retired on January, 2005, after 37 years of distinguished federal service.

As Midwest Consortium Administrator, Tilghman was responsible for federal administration of the Medicare and Medicaid programs in IA, KS, MO, NE, MN, MI, IN, IL, WI, and OH. He was an active member of the CMS Executive Council. Tilghman worked a six month detail to New York City following 9-11 to run the New York City, Boston, and Philadelphia regions. Prior to joining CMS (then the Health Care Financing Administration) in 1978 he worked in Social and Rehabilitative Services and the Bureau of Health Insurance.

A former Army Captain, Tilghman earned his Bachelors of Arts from the University of Kansas in 1967, majoring in philosophy and English. In 1970, he went on to complete a Masters of Science from Troy State University in education. Tilghman has also completed 30 hours of graduate work in Public Health Administration at the University of Missouri at Kansas City, 1972 – 1978.

Joe Tilghman and wife, Jo Anne Hardy, have two adult children: Stephanie and Abigail.

Ex-offico members



Secretary Kathy Greenlee

Secretary of the Kansas Department on Aging

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Kathy Greenlee serves as the Secretary of the Department of Aging. Greenlee has extensive experience with seniors and Kansas insurance consumers. She worked as assistant secretary of the Department of Aging prior to being named long-term care ombudsman in August 2004. Before working in the Governor's office as chief of operations and chief of staff in 2002, Greenlee had important roles at the Kansas Insurance Department, running the Senior Health Insurance Counseling for Kansans program in the Consumer Assistance Division, and later serving as general counsel.



Secretary Roderick Bremby

Secretary of the Kansas Department of Health and Environment

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Roderick L. Bremby serves as Secretary of the Kansas Department of Health and Environment. His background includes extensive work on community health issues and 17 years in municipal management.

In his role as Secretary of KDHE, Bremby oversees the regulation of health and environmental entities in Kansas including child care centers, food service businesses, hospitals, laboratories, feedlots, landfills, and various other industries with environmental impacts. He works with the governor and state legislature to develop policies and regulations designed to improve the health of Kansans and the environmental

condition of the state. In this position, Secretary Bremby also oversees programs dedicated to providing disease surveillance and prevention efforts, bioterrorism planning guidance, local and rural health assistance, health care and environmental information, and statewide health promotional campaigns.

Prior to his January 2003 appointment by Governor Kathleen Sebelius, Secretary Bremby served as a research assistant professor at the University of Kansas and as associate director of the Work Group on Health Promotion and Community Development. His work involved providing technical assistance, evaluation support and community research for community health initiatives. Secretary Bremby has been a consultant for a variety of organizations, community coalitions, advocacy organizations, local government agencies, and the US Agency for International Development (Strengthening Democracy in Uganda).

Secretary Bremby served 10 years as the assistant city manager in Lawrence, Kansas where he was responsible for overseeing the budgeting process, police, fire and medical, public works, water, sewer, finance, information systems, and parks and recreation departments.

Secretary Bremby holds a masters degree in public administration from KU, where he completed an undergraduate degree in psychology and communication studies. He also completed postgraduate study at the Brookings Institution, The Lyndon B. Johnson School of Public Affairs, and an executive development course at The Center for Creative Leadership. Secretary Bremby is a Kansas Health Foundation Fellow and a graduate of Leadership Forth Worth, Leadership Lawrence, and Leadership Kansas.

Secretary Bremby has received the Lawrence Chamber of Commerce Buford Watson Public Service Award, has been listed among the Outstanding Young Men of America, Who's Who Among Black Americans, and Who's Who in America. As a past recipient of the University of Kansas' Rusty Leffel Concerned Student Award, the R. Scott Brooks Memorial Award, Secretary Bremby was inducted into Pi Alpha Alpha and Pi Sigma Alpha Honor Societies. Having served on numerous local, state and national boards and commissions, Secretary Bremby continues his involvement with the Lawrence Partnership for Children and Youth, a group working to promote community collaboration on behalf of the well being of children and youth by promoting America's Promise.



Secretary Don Jordan

Secretary of Social and Rehabilitation Services

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Don Jordan was appointed Acting Secretary of SRS in December 2006. As Secretary, he oversees the operation of one of the state's largest agencies with an approximate budget of \$1.5 billion and 6,000 employees. Prior to assuming the role of Cabinet Secretary at SRS, Don served as Commissioner of the Juvenile Justice Authority. Don brings three decades of SRS experience in the field of human services to his position; he is the former Superintendent for Osawatomie State Hospital, Director of Operations for Children & Family Services, and Director of Operations for Mental Health & Developmental Disabilities. Don is a native of Wichita. He attended Wichita State University, where he earned a bachelor's degree in history and a master's degree in political science.



Secretary Duane Goossen

Secretary of Administration

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Duane Goossen serves Kansas in a dual role, as both the State Budget Director and as the Secretary of Administration. Goossen was appointed as the Secretary of Administration in 2004 and has been the State Budget Director since 1998. He has also served as chairman of the Information Technology Executive Council.

A 1978 gradate of Bethel College, Goossen is an active member of the National Association of State Budget Officers.



Sandy Praeger

Insurance Commissioner

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FAX: (785) 296-7805 krippel@ksinsurance.org Commissioner Sandy Praeger was elected as Kansas' 24th Commissioner of Insurance on November 2, 2002 and began serving in the position on January 13, 2003. Commissioner Praeger is responsible for regulating all insurance sold in Kansas and overseeing the nearly 1,700 insurance companies and 65,000 agents licensed to do business in the state.

Currently, she serves as Secretary-Treasurer of the National Association of Insurance Commissioners (NAIC). Also within the NAIC, she serves on the Ex-1 Committee for Internal Administration, chairs the Audit Committee, is Vice Chair of the Health Insurance and Managed Care Committee and is a member of the Life Insurance and Annuities Committee. She previously served as vice chair for the NAIC Midwestern Zone.

She was elected previously to the Kansas Senate in 1992, 1996 and 2000, and before that served one term in the Kansas House of Representatives. While in the legislature, she worked to gain passage of patient protection laws, external review of health plans and insurance, and the Kansas expansion of children's health insurance. In 2001 she led the successful campaign for mental health parity in Kansas.

AARP and Kansas Wildlife Federation all have recognized Commissioner Praeger as their "legislator of the year" for her work on issues important to their organizations.

A resident of Lawrence, Kansas, she served as mayor of Lawrence from 1986-87, and she served on the Lawrence City Commission from 1985-89.

Her community involvement includes the United Way of Douglas County Board of Directors, and she is a founding member of three local boards: Health Care Access (a clinic for the medically indigent), the Haskell Indian Nations University Foundation, and C.A.S.A. (Court Appointed Special Advocates), an organization dedicated to helping children who come under the jurisdiction of the court.

Commissioner Praeger has been a speaker before numerous national organizations including: the American Association of Health Plans; the National Conference of State Legislatures; The Forum for State Health Policy Leadership; the National Association of Chain Drug Stores; the American Academy of Pediatrics; Women in Government; and the National Association of Health Data Organizations.

In 1999 Commissioner Praeger was a recipient of the prestigious Dr. Nathan B. Davis Award which is given annually by the American Medical Association to individuals who have made a significant contribution to the public health through elected and career government service.

In March of 1998, she testified before the U.S. Senate Labor and Human Resources Committee, at the request of Senator James Jeffords, Chairman, on the topic of "balanced federalism" as it relates to health regulatory issues. She also appeared before the U.S. Senate Small Business Committee in February of 2003 expressing regulators' concerns about association health plans.

In 1997, The Kansas Association for the Medically Underserved also recognized her leadership on health care access issues. She was also recognized by The Center for Populations Options for legislation she sponsored in 1994 to create teen pregnancy prevention programs in Kansas.

Commissioner Praeger is a graduate of the University of Kansas. She lives in Lawrence with her husband, Dr. Mark Praeger, where she is active in several community organizations. They have two children, Gretchen and J.D., a daughter-in-law, Sevrin, a grandson, Jakson and a granddaughter Ava Margaret.



Dr. Jason Eberhart-Phillips

Director of Health and Kansas State Health Officer, KDHE

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Dr. Jason Eberhart-Phillips became the Director of Health and Kansas State Health Officer with the Kansas Department of Health and Environment, in March 2009. Dr. Eberhart-Phillips had served as the county health officer of El Dorado County, California, since 2006. Prior to his appointment as health officer in El Dorado County, Dr. Eberhart-Phillips served as senior lecturer in the Department of Preventive and Social Medicine at Otago University in Dunehin, New Zealand.

He earned his undergraduate degree in journalism from Northwestern University and his medical degree from the University of California San Francisco. He also holds a master's degree in public health from the University of California Berkeley, and a master of divinity degree from the Pacific School of Religion.

Dr. Eberhart-Phillips has also served as the chronic disease director for the Alaska Department of Health and Social Services, as a medical epidemiologist for the ESR Health Communicable Disease Centre in Porirua, New Zealand, and as an Epidemic Intelligence Service officer for the U.S. Centers for Disease Control and Prevention.

Before becoming a physician, Dr. Eberhart-Phillips worked as a news reporter in Pennsylvania and Arizona. He has been the lead or principal investigator on a number of research and surveillance activities, and he is a well-published author, writing two books and numerous medical articles.



Dr. Alexa Posny

Commissioner of Education

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Dr. Alexa Posny became the Commissioner of Education with the Kansas State Department of Education (KSDE), in June 2007. As Commissioner, Dr. Posny works with the Kansas State Board of Education and the KSDE in their commitment to help all students meet or exceed academic standards. This priority is at the heart of what the Department strives to accomplish by establishing the principles of intervening early, providing visionary leaders, ensuring caring and effective teachers, and designing a system to meet the needs of the 21st century.

In her prior position as the Director of the Office of Special Education Programs (OSEP) for the U.S. Department of Education, she provided leadership and fiscal resources to assist state and local efforts to educate children with disabilities to improve results and to ensure equal protection of the law. Additionally, her focus as OSEP Director was to promote: early learning opportunities including response to intervention; effective transition from secondary to post-secondary; positive parent partnerships; and the integration of the Individuals with Disabilities Education Act (IDEA) and the No Child Left Behind (NCLB) act.

Throughout her career, Dr. Posny has been heavily involved in program, policy and compliance issues at the district, state and federal levels. Most importantly, she has been a teacher at the elementary, middle and high school levels and remains a teacher today, serving as adjunct faculty with the University of Kansas. A major part of her leadership is to promote initiatives that increase the academic achievement of the well-over 450,000 students in Kansas schools.

Marcia Nielsen, PhD, MPH

Executive Director of the Kansas Health Policy Authority

Work Address: 900 SW Jackson, Suite 900-North Topeka, KS 66612 785-296-4512 Marcia.Nielsen@khpa.ks.gov Assistant Info: Hope Burns Phone: 785-296-4512 FAX: 785-296-3468 Hope.Burns@khpa.ks.gov She oversees the planning, implementation, and operations of the mission of the Authority, an independent board-run agency. The Authority develops and maintains a coordinated health policy agenda that combines effective purchasing and administration with health promotion oriented public health strategies. On July 1, 2006, it assumed operation control of the state's Medicaid program and State Employee Health Benefits Program. Prior to serving as Executive Director, Dr. Nielsen was Chair of the Kansas Health Policy Authority Board since it began meeting in November 2005.

Between 2002 and 2006, Dr. Nielsen served at the University of Kansas Medical Center as a faculty member in the Department of Health Policy and Management, as well as Assistant Vice Chancellor for Health Policy. Her teaching and research interests are in federal and state health policy, the U.S. health care system, and public health. During her tenure at KU Med Center, she was co-director of the Social Basis of Medicine course for first year medical students and taught several courses in the Masters of Health Services program. Dr. Nielsen has been involved in numerous research projects, including exploring issues related to the affordability of health insurance in Kansas. Prior to 2002, she spent ten years working in Washington, D.C., as a senior legislative assistant for a U.S. Senator and a health care lobbyist.

Dr. Nielsen received a Ph.D. in Health Policy and Management from John Hopkins School of Public Health, a Master of Public Health degree from George Washington University and a Bachelor of Science from Briar Cliff College in Sioux City, Iowa. She is a Nebraska native, former U.S. Army Reservist, and a returned Peace Corps volunteer.

Currently, Dr. Nielsen lives with her husband and twin daughters in Lawrence, Kansas.